

	July 18	August 18	September 18	October 18	November 18	December 18	January 19	February 19	March 19	April 19	May 19	June 19	TOTAL	
Ordinary Income/Expense														
Income														
4010 · Services Revenue														
5030 · Other Charge Write-off	-24,112	-28,934	-32,667	-33,756	-30,334	-28,934	-28,934	-26,134	-28,934	-30,334	-33,756	-32,667	-359,496	Ratio by last year
5020 · Contractual Write-Off	-386,638	-463,966	-523,833	-541,294	-486,416	-463,966	-463,966	-419,066	-463,966	-486,416	-541,294	-523,833	-5,764,654	
4010-10 · Revenue Adjustment	48,602	58,322	65,848	68,043	61,144	58,322	58,322	52,678	58,322	61,144	68,043	65,848	724,637	Ratio by last year
4010 · Services Revenue - Other	509,398	611,278	690,152	713,157	640,856	611,278	611,278	552,122	611,278	640,856	713,157	690,152	7,594,963	
Total 4010 · Services Revenue	147,250	176,700	199,500	206,150	185,250	176,700	176,700	159,600	176,700	185,250	206,150	199,500	2,195,450	
4015 · Bad Debt Recovery	1,000	0	1,000	200	1,000	150	2,500	3,500	0	200	200	250	10,000	Reduced from last year
4020 · Miscellaneous Income														
4020-20 · Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	0	Was negligible last year
4020-40 · Other Income													0	
Total 4020 · Miscellaneous Income	0	0	0	0	0	0	0	0	0	0	0	0	0	
4030 · Tax Revenue	12,781					134,649	34,644			82,000	37,423		301,497	Conservative increase 1.025 over last year
4040 · Overpayments	-450	-2,750	0	-2,000	-1,000	-1,500	-250	-2,500	-500	-3,500	-2,500	-500	-17,450	From Revenue projection
Total Income	160,581	173,950	200,500	204,350	185,250	309,999	213,594	160,600	176,200	263,950	241,273	199,250	2,489,497	
Cost of Goods Sold														
5040 · Bad Debt Expense	13,000	10,000	10,000	0	20,000	20,000	13,000	20,000	10,000	10,000	10,000	10,000	146,000	Estimate using current year
Total COGS	13,000	10,000	10,000	0	20,000	20,000	13,000	20,000	10,000	10,000	10,000	10,000	146,000	
Gross Profit	147,581	163,950	190,500	204,350	165,250	289,999	200,594	140,600	166,200	253,950	231,273	189,250	2,343,497	
Expense														
5065 · Bank service charge	235	302	287	308	108	313	410	294	218	180	230	395	3,280	Weighted average estimate
6200 · Communications														
6200-10 · Dispatch	6,820	8,184	9,240	9,548	8,580	8,184	8,184	7,392	8,184	8,580	9,548	9,240	101,684	From Revenue projection
6200-30 · Telephone	532	744	833	1,343	737	951	742	746	977	995	1,266	1,146	11,012	Weighted average estimate
6200 · Communications - Other	138	216	171	273	257	329	248	109	262	262	290	263	2,818	Weighted average estimate
Total 6200 · Communications	7,490	9,144	10,244	11,164	9,574	9,464	9,174	8,247	9,423	9,837	11,104	10,649	115,514	
6270 · Fines and Assessments	0	0	0	0	0	0	0	0	0	0	0	0	0	
6300 · Fuel & Oil	7,229	6,123	5,384	11,480	6,839	7,582	5,845	4,725	4,725	4,725	8,400	8,400	81,457	Est adjusted for 4 rigs plus 5% fuel cost increase
6400 · Insurance														
6400-10 · General Liability Insurance	12,336	0	0	0	12,336	0	12,336	0	0	0	12,336	0	49,344	Estimated at 12% increase
6400-20 · Health Insurance	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	16,446	197,357	See "Wage Distribution"
6400-40 · Worker's Compensation Insurance	7,718	7,718	7,718	7,718	11,577	7,718	7,718	7,718	7,718	7,718	11,577	7,718	100,334	As a percentage of wages
6400-50 · AFLAC Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	No participants
Total 6400 · Insurance	36,500	24,164	24,164	24,164	40,359	24,164	36,500	24,164	24,164	24,164	40,359	24,164	347,035	
6500 · Maintenance														
6500-10 · Buildings and Grounds	720	720	720	720	720	720	720	720	720	720	720	720	8,640	
6500-20 · Computers and Equipment	3,000	3,500	500	500	500	500	4,000	500	500	500	500	500	15,000	
6500-30 · Vehicle Maintenance	7,500	10,000	5,000	15,000	5,000	5,000	2,500	5,000	5,000	5,000	15,000	5,000	85,000	
Total 6500 · Maintenance	11,220	14,220	6,220	16,220	6,220	6,220	7,220	6,220	6,220	6,220	16,220	6,220	108,640	
6510 · Memberships	10	10	160	10	145	260	145	10	145	160	10	145	1,210	
6520 · Miscellaneous	0	0	0	0	0	0	0	0	0	0	0	0	0	
6530 · Office Expense	1,500	1,500	1,250	1,500	1,500	1,250	1,500	1,500	1,250	1,000	1,250	1,500	16,500	
6600 · Professional Services														
6600-40 · Consulting Services	500	0	500	0	500	0	500	0	500	0	500	0	3,000	
6600-10 · Accounting Services	1,500	1,500	1,500	1,500	15,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	32,000	
6600-20 · Legal Services	2,500	2,500	12,500	2,500	2,500	2,500	2,500	12,500	2,500	2,500	2,500	2,500	50,000	
6600 · Professional Services - Other	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000	
Total 6600 · Professional Services	5,500	5,000	15,500	5,000	19,500	5,000	5,500	15,000	5,500	5,000	5,500	5,000	97,000	
6650 · Publications and Legal Notices	200	0	50	0	50	0	50	0	50	0	50	0	450	
6700 · Payroll Expenses														

	July 18	August 18	September 18	October 18	November 18	December 18	January 19	February 19	March 19	April 19	May 19	June 19	TOTAL	
6700-20 · Regular Wages	102,838	102,838	102,838	102,838	154,257	102,838	102,838	102,838	102,838	102,838	154,257	102,838	1,336,897	
6700-30 · Payroll Taxes	3,825	3,825	3,825	3,825	5,738	3,825	3,825	3,825	3,825	3,825	5,738	3,825	49,729	Ratios to wages based on estimate
6700-40 · PERS - Company Contrit	8,228	8,228	8,228	8,228	12,341	8,228	8,228	8,228	8,228	8,228	12,341	8,228	106,962	Ratios to wages based on estimate
6700 · Payroll Expenses - Other	515	515	515	515	772	515	515	515	515	515	772	515	6,694	Ratios to wages based on estimate
Total 6700 · Payroll Expenses	115,407	115,407	115,407	115,407	173,108	115,407	115,407	115,407	115,407	115,407	173,108	115,407	1,500,282	
6800 · Rents	2,516	1,616	1,616	1,616	1,616	1,616	1,616	1,616	1,616	1,616	1,616	1,616	20,292	For Lindsay, Lemon Cove, and Farmersville (est)
6810 · Service and Supplies														
6810-10 · Medical Supplies	6,525	6,500	8,775	7,700	8,850	11,075	5,775	8,500	7,350	6,325	7,000	3,100	87,475	
6810 · Service and Supplies - Othe	300	200	100	500	150	150	150	100	1,000	100	100	150	3,000	
Total 6810 · Service and Supplies	6,825	6,700	8,875	8,200	9,000	11,225	5,925	8,600	8,350	6,425	7,100	3,250	90,475	
6820 · Training/Seminars and Supplie	450	450	450	450	450	450	450	450	450	450	450	450	5,400	
6830 · Travel and Transportation	0	0	0	500	0	0	0	500	0	0	0	0	1,000	
6850 · Uniform Allowance	1,000	500	1,000	500	1,000	500	1,000	500	1,000	500	1,000	500	9,000	
6900 · Utilities														
6900-10 · Gas and Electric	920	890	915	540	345	405	555	565	595	535	500	595	7,360	
6900-20 · Water and Sewer	125	125	125	125	125	125	125	125	125	125	125	125	1,500	
6900 · Utilities - Other	175	175	175	175	175	175	175	175	175	175	175	175	2,100	
Total 6900 · Utilities	1,220	1,190	1,215	840	645	705	855	865	895	835	800	895	10,960	
Total Expense	197,302	186,326	191,822	197,359	270,115	184,156	191,597	188,098	179,413	176,519	267,198	178,591	2,408,495	
Net Ordinary Income	-49,721	-22,376	-1,322	6,991	-104,865	105,843	8,997	-47,498	-13,213	77,431	-35,925	10,659	-64,998	
Net Income	-49,721	-22,376	-1,322	6,991	-104,865	105,843	8,997	-47,498	-13,213	77,431	-35,925	10,659	-64,998	



EXETER DISTRICT AMBULANCE

Revenue Projection - 4 Rig

	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Total
Days	31	31	30	31	30	31	31	28	31	30	31	30	365
Transport/day	10	12	14	14	13	12	12	12	12	13	14	14	
Total Transports	310	372	420	434	390	372	372	336	372	390	434	420	4622
Average Billed/Transport	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	
Projected Revenue	\$ 558,000	\$ 669,600	\$ 756,000	\$ 781,200	\$ 702,000	\$ 669,600	\$ 669,600	\$ 604,800	\$ 669,600	\$ 702,000	\$ 781,200	\$ 756,000	\$ 8,319,600
Average Actual/Transport	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	\$ 475	
Average Write-off/Transport	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	\$ 1,325	
Projected Write-Off	\$ 410,750	\$ 492,900	\$ 556,500	\$ 575,050	\$ 516,750	\$ 492,900	\$ 492,900	\$ 445,200	\$ 492,900	\$ 516,750	\$ 575,050	\$ 556,500	\$ 6,124,150
Actual Ambulance Income	\$ 147,250	\$ 176,700	\$ 199,500	\$ 206,150	\$ 185,250	\$ 176,700	\$ 176,700	\$ 159,600	\$ 176,700	\$ 185,250	\$ 206,150	\$ 199,500	\$ 2,195,450
													\$ -
TOTAL	\$ 147,250	\$ 176,700	\$ 199,500	\$ 206,150	\$ 185,250	\$ 176,700	\$ 176,700	\$ 159,600	\$ 176,700	\$ 185,250	\$ 206,150	\$ 199,500	\$ 2,195,450
TCCAD Dispatch Charge	\$ 6,820	\$ 8,184	\$ 9,240	\$ 9,548	\$ 8,580	\$ 8,184	\$ 8,184	\$ 7,392	\$ 8,184	\$ 8,580	\$ 9,548	\$ 9,240	\$ 101,684

Tax Revenue on separate tab



Pay Period ending		7/7/2018	7/21/2018	8/4/2018	8/18/2018	9/1/2018	9/15/2018	9/29/2018	10/13/2018	10/27/2018	11/10/2018	11/24/2018	12/8/2018	12/22/2018	1/5/2019	1/19/2019	2/2/2019	2/16/2019	3/2/2019	3/16/2019	3/30/2019	4/13/2019	4/27/2019	5/11/2019	5/25/2019	6/8/2019	6/22/2019	Total
DM	FT	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	26
Billr	FT	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	90	2340
Pre-Biller	PT	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	1248
P1	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
E1	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
P2	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
E2	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
P3	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
E3	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
P4	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
E4	FT	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	336	8736
Add P	Per Diem	35																										0
Add P	Per Diem	35																										0
Add P	Per Diem	35																										0
Add P	Per Diem	35																										0
		2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	2688	73476

	Pay Date	Factor	7/13/2018	7/27/2018	8/10/2018	8/24/2018	9/7/2018	9/21/2018	10/5/2018	10/19/2018	11/2/2018	11/16/2018	11/30/2018	12/14/2018	12/28/2018	1/11/2019	1/25/2019	2/8/2019	2/22/2019	3/8/2019	3/22/2019	4/5/2019	4/19/2019	5/3/2019	5/17/2019	5/31/2019	6/14/2019	6/28/2019		
DM	\$ 2,692.31	1.0000	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 2,692	\$ 70,000	
Billr	\$ 19.00	1.0556	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 1,805	\$ 46,932	
Pre-Biller	\$ 17.50	1.0000	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 840	\$ 21,840	
P1	\$ 17.50	1.1429	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 174,727	
E1	\$ 12.50	1.1429	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 124,805	
P2	\$ 17.50	1.1429	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 174,727	
E2	\$ 12.50	1.1429	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 124,805	
P3	\$ 17.50	1.1429	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 174,727	
E3	\$ 12.50	1.1429	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 124,805	
P4	\$ 17.50	1.1429	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 6,720	\$ 174,727	
E4	\$ 12.50	1.1429	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	\$ 124,805	
P5	\$ 17.50	1.1429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E5	\$ 12.50	1.1429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
P6	\$ 17.50	1.1429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
E6	\$ 12.50	1.1429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
			\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 51,419	\$ 1,336,897	

Wages	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Total
	\$ 102,838	\$ 102,838	\$ 102,838	\$ 102,838	\$ 154,257	\$ 102,838	\$ 102,838	\$ 102,838	\$ 102,838	\$ 102,838	\$ 154,257	\$ 102,838	\$ 1,336,897
CAL PERS	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	\$ 8,785	105,416
Benefits	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	\$ 16,446	197,357
Payroll Taxes	\$ 1,913	\$ 1,913	\$ 1,913	\$ 1,913	\$ 1,913	\$ 1,913	\$ 1,913	\$ 1,913	\$ 1,913	\$ 1,913	\$ 1,913	\$ 1,913	\$ 49,729
	3825.3	3825.3	3825.3	3825.3	5737.95	3825.3	3825.3	3825.3	3825.3	3825.3	5737.95	3825.3	\$ 49,729

Medical Supplies	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
2016/2017	\$ 5,672	\$ 4,418	\$ 7,617	\$ 6,677	\$ 5,539	\$ 4,948	\$ 5,021	\$ 7,381	\$ (1,370)	\$ 5,495	\$ 6,085	\$ 2,691	\$ 60,173
2017/2018	\$ 2,123	\$ 5,642	\$ 5,432	\$ 5,870	\$ 7,680	\$ 9,621	\$ 4,545	\$ 4,217	\$ 6,371	\$ 2,756	\$ -	\$ -	\$ 54,257
Max value	\$ 5,672	\$ 5,642	\$ 7,617	\$ 6,677	\$ 7,680	\$ 9,621	\$ 5,021	\$ 7,381	\$ 6,371	\$ 5,495	\$ 6,085	\$ 2,691	\$ 75,953
Projection	\$ 6,525	\$ 6,500	\$ 8,775	\$ 7,700	\$ 8,850	\$ 11,075	\$ 5,775	\$ 8,500	\$ 7,350	\$ 6,325	\$ 7,000	\$ 3,100	\$ 87,475

Add 15% to accommodate for 4 rigs and cost increases

Service and Other Supplies	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
2016/2017	\$ -	\$ -	\$ 160	\$ 931	\$ 140	\$ 180	\$ 160	\$ -	\$ 323	\$ 20	\$ 20	\$ 80	\$ 2,014
2017/2018	\$ 340	\$ 220	\$ 80	\$ 20	\$ 200	\$ 180	\$ -	\$ -	\$ 1,756	\$ -	\$ -	\$ -	\$ 2,796
2-1 Average	\$ 340	\$ 220	\$ 160	\$ 931	\$ 200	\$ 180	\$ 160	\$ -	\$ 1,756	\$ 20	\$ 20	\$ 80	\$ 4,067
Projection	\$ 300	\$ 200	\$ 100	\$ 500	\$ 150	\$ 150	\$ 150	\$ 100	\$ 1,000	\$ 100	\$ 100	\$ 150	\$ 3,000

Estimates for Palm, EMSAR

Training/Seminars and	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
2016/2017	\$ -	\$ 338	\$ 65	\$ -	\$ 265	\$ -	\$ -	\$ 2,731	\$ -	\$ -	\$ -	\$ -	\$ 3,399
2017/2018	\$ -	\$ -	\$ -	\$ 212	\$ -	\$ -	\$ -	\$ 124	\$ -	\$ -	\$ -	\$ -	\$ 336
2-1 Average													\$ -
Projection	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 450	\$ 5,400

Licensing renewals average \$250 per Paramedic, \$200 per EMT

Travel and Transportation	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
2016/2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 238	\$ 238
2017/2018	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2-1 Average													\$ -
Projection				\$ 500				\$ 500					\$ 1,000

Contingency

Uniform Allowance	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
2016/2017	\$ -	\$ 1,299	\$ -	\$ 2,625	\$ 998	\$ 438	\$ 525	\$ -	\$ -	\$ 1,794	\$ -	\$ 765	\$ 8,444
2017/2018	\$ 504	\$ -	\$ 1,393	\$ 1,123	\$ 284	\$ 515	\$ 795	\$ 953	\$ 640	\$ 22	\$ -	\$ -	\$ 6,229
2-1 Average													\$ -
Projection	\$ 1,000	\$ 500	\$ 1,000	\$ 500	\$ 1,000	\$ 500	\$ 1,000	\$ 500	\$ 1,000	\$ 500	\$ 1,000	\$ 500	\$ 9,000

Estimate

Telephone	July	August	September	October	November	December	January	February	March	April	May	June	Total
2016/2017	\$ 824.67	\$ 358.39	\$ 602.85	\$ 919.77	\$ 1,341.77	\$ 842.08	\$ 310.95	\$ 319.70	\$ 948.26	\$ 993.02	\$ 1,251.19	\$ 1,124.07	\$ 9,836.72
2017/2018	\$ 312.54	\$ 834.23	\$ 834.23	\$ 1,370.66	\$ 333.15	\$ 875.31	\$ 855.70	\$ 856.08	\$ 856.90	\$ 859.96	\$ 1,100.00	\$ 1,000.00	\$ 10,088.76
2-1 weighted + 10%	\$ 532.00	\$ 744.00	\$ 833.00	\$ 1,343.00	\$ 737.00	\$ 951.00	\$ 742.00	\$ 746.00	\$ 977.00	\$ 995.00	\$ 1,266.00	\$ 1,146.00	\$ 11,012.00

Communications	July	August	September	October	November	December	January	February	March	April	May	June	Total
2016/2017	\$ 12.19	\$ 223.01	\$ 272.72	\$ 197.65	\$ 330.97	\$ 89.17	\$ 170.97	\$ 89.17	\$ 170.24	\$ 170.27	\$ 250.90	\$ 175.81	\$ 2,153.07
2017/2018	\$ 181.44	\$ 182.98	\$ 96.82	\$ 272.24	\$ 184.53	\$ 402.71	\$ 251.60	\$ 103.85	\$ 271.22	\$ 271.22	\$ 270.00	\$ 270.00	\$ 2,758.61
2-1 weighted + 10%	\$ 138.00	\$ 216.00	\$ 171.00	\$ 273.00	\$ 257.00	\$ 329.00	\$ 248.00	\$ 109.00	\$ 262.00	\$ 262.00	\$ 290.00	\$ 263.00	\$ 2,818.00

Fuel and Oil	July	August	September	October	November	December	January	February	March	April	May	June	Total
2016/2017	\$ 2,867.79	\$ 3,030.24	\$ 3,677.70	\$ 2,949.71	\$ 4,402.65	\$ 5,973.70	\$ 4,339.78	\$ 5,349.20	\$ 4,071.53	\$ 3,407.14	\$ 7,975.11	\$ 7,431.25	\$ 55,475.80
2017/2018	\$ 5,507.46	\$ 4,664.39	\$ 4,101.93	\$ 8,746.41	\$ 5,210.45	\$ 5,776.44	\$ 4,453.29	\$ 2,832.78	\$ 5,622.52	\$ 2,469.96	\$ 8,000.00	\$ 8,000.00	\$ 65,385.63
Corrections for 4 rigs	\$ 6,884.33	\$ 5,830.49	\$ 5,127.41	\$ 10,933.01	\$ 6,513.06	\$ 7,220.55	\$ 5,566.61	\$ 4,500.00	\$ 4,500.00	\$ 4,500.00	\$ 8,000.00	\$ 8,000.00	\$ 77,575.46
Projection w/5% fuel cost	\$ 7,229.00	\$ 6,123.00	\$ 5,384.00	\$ 11,480.00	\$ 6,839.00	\$ 7,582.00	\$ 5,845.00	\$ 4,725.00	\$ 4,725.00	\$ 4,725.00	\$ 8,400.00	\$ 8,400.00	\$ 81,457.00

Gas and Electric	July	August	September	October	November	December	January	February	March	April	May	June	Total
2016/2017	\$ 881.79	\$ 862.16	\$ 870.04	\$ 526.54	\$ 374.83	\$ 431.08	\$ 557.20	\$ 620.50	\$ 556.35	\$ 522.95	\$ 484.98	\$ 574.64	\$ 7,263.06
2017/2018	\$ 903.23	\$ 865.10	\$ 900.74	\$ 521.30	\$ 285.74	\$ 346.76	\$ 509.64	\$ 466.07	\$ 596.73	\$ 505.81	\$ 484.98	\$ 574.64	\$ 6,960.74
Average	\$ 893.00	\$ 864.00	\$ 886.00	\$ 524.00	\$ 331.00	\$ 389.00	\$ 534.00	\$ 544.00	\$ 577.00	\$ 515.00	\$ 485.00	\$ 575.00	\$ 7,117.00
Projection	\$ 920.00	\$ 890.00	\$ 915.00	\$ 540.00	\$ 345.00	\$ 405.00	\$ 555.00	\$ 565.00	\$ 595.00	\$ 535.00	\$ 500.00	\$ 595.00	\$ 7,360.00

1.03
Assume 3% cost increase

Water and Sewer	July	August	September	October	November	December	January	February	March	April	May	June	Total
2016/2017	\$ -	\$ 136.22	\$ 136.22	\$ 136.22	\$ 272.44	\$ -	\$ 156.22	\$ 140.35	\$ 107.00	\$ 107.00	\$ 107.00	\$ 234.00	\$ 1,532.67
2017/2018	\$ -	\$ 107.00	\$ 107.00	\$ 214.00	\$ -	\$ 214.00	\$ -	\$ 110.22	\$ 110.22	\$ 110.22	\$ -	\$ -	\$ 972.66
Projection	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	\$ 1,500.00

Estimate

Utilities - Other	July	August	September	October	November	December	January	February	March	April	May	June	Total
2016/2017	\$ -	\$ -	\$ -	\$ 358.99	\$ 343.59	\$ 159.99	\$ 319.98	\$ -	\$ 319.98	\$ 159.99	\$ 159.99	\$ 159.99	\$ 1,982.50
2017/2018	\$ -	\$ 319.98	\$ 159.99	\$ 159.99	\$ 159.99	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 799.95
Projection	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 175.00	\$ 2,100.00

Unwired Broadband 159.99 per month
Estimate with price increase plus additional vehicle